

# A SUSTAINABLE LITTLE TOKYO TABLE OF CONTENTS

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A Sustainable Little Tokyo JANUARY 17, 2014

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### PROJECT OVERVIEW A SUSTAINABLE LITTLE TOKYO

The Little Tokyo community undertook this visioning project recognizing that this over 100-year old neighborhood faces a crossroads to a new future. The new Little Tokyo/Arts District Regional Connector station will be key to this future, bringing attention and new life as it is expected to become one of the busiest transit stations in Los Angeles County. We have been working hard with Metro to ensure that the station enhances Little Tokyo's cultural and historic assets. We now have a vision for sustainable development that brings us into the future. It is a vision to reduce greenhouse gas emissions, promote the local economy, address social equity and access for all incomes and backgrounds, and preserve this neighborhood's unique cultural heritage.

Our goal was to establish a grass-roots vision grounded in and highlighting the cultural and historical assets of this resilient 130-year old neighborhood. We see an opportunity for a groundbreaking public-private partnership to redevelop publicly-owned property in a way that meets environmental, equity, and community goals. Our community vision includes new commercial and cultural facilities appropriate to our local roots and international connections, market rate and affordable housing, an enhanced open space network, energy and water infrastructure, and a balanced approach to mobility emphasizing pedestrian and bike access while respecting the realities of gradually shifting Los Angeles' car-centric culture. This vision can achieve a platinum rating under the Leadership in Energy and Environmental Design (LEED) for Neighborhood Development demonstrating concretely a framework for achieving environmental performance.

Furthermore, this vision is catalyzing an even broader strategy for the entire Little Tokyo neighborhood as a Cultural EcoDistrict. We hope to build real and lasting neighborhood-scaled infrastructure that marries resource efficiency and greenhouse gas reductions with the thriving and resilient cultural and artistic traditions that make up this community's DNA.

This document can be read as a planning framework setting forth the community's values, aspirations, and priorities. It can also be read as a literal development plan tested for economic feasibility with realistic achievable outcomes.





### サステナブル リトル東京とは

リトル東京コミュニティは、この100 年以上続く地域が新しい未来への分岐路 へ来ていると感じ、このプロジェクトに 着手しました。リトル東京・アートディ ストリクト地下鉄駅は、ロサンゼルス郡 でも最も忙しい駅の一つになることが予 想されるため、多くの注目と新たな命を 吹き込むことのできる未来の鍵となりま す。

わたしたちは、この駅がリトル東京の文 化および歴史的な財産を発展させるため にメトロと協力し努力してきました。今 わたしたちには将来に向かって、持続可 能な開発をするというビジョンがありま す。それは、温室効果ガス削減、地域経 済活性化、平等な社会、すべての所得層 やバックグラウンドを持つ人たちとのつ ながり、そしてこの地域のユニークな文 化的遺産保護というビジョンです。 私たちの目的は、強く、130年の歴史を 持つこの地域の文化的、歴史的財産に根 付き、協調する草の根のビジョンを確立 することでした。私たちは、環境、公平 性およびコミュニティの目標を満たすた めに、公営の不動産物件を再開発する画 期的な官民パートナーシップの機会を見 つけました。私たちのコミュニティのビ ジョンには、私たちの地元のルーツや国 際交流に適切な新しい商業・文化施設、 市場価格と低所得者用住宅、より良いオ ープンスペースのネットワーク、エネル ギー、水インフラ、徐々に変化している ロサンゼルスの車中心の文化を尊重しつ つ、歩行者や自転車のアクセスを重視し たバランスのとれた移動手段へのアプロ ーチを含まれます。このビジョンは、具 体的に環境性能を実現するためのフレー ムワークを示すことにより環境性能評 価システム(LEED)の近隣地区開発の 項目でプラチナ評価を得ることができ ます。

さらに、このビジョンは、文化エコ地 区などリトル東京地区全体のためにも より広範な戦略を引き起こします。私 たちは、資源効率化と温室効果ガス削 減とこのコミュニティのDNAを構成 する、回復力の強い文化的・芸術的伝統 とを融合させ、現実的で持続的な地域 スケールのインフラストラクチャーを 構築したいと考えています。

この文書は、コミュニティの価値観、 願望、そして優先順位を記載した計画 のフレームワークとして、または現実 的に達成可能な成果と経済的実現可能 性についてテストされた文字通りの開 発計画としても読み取ることができま す。

# **THANK YOU!**

### Sustainable Little Tokyo Task Force

Kristin Eukushima

### Little Tokyo Community Council Planning and **Cultural Preservation Committee**

#### People

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Craig Ishii

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#### Venues

Far Bar Far East Building Japanese American Cultural and Community Center Japanese American National Museum Koyasan Buddhist Temple Little Tokyo Koban Nishi Hongwanji Buddhist Temple Señor Fish Union Center for the Arts

#### Food Vendors

Restaurant AO Café Dulce Nijiya Market Sandwich Smith Yamazaki Bakery

#### Project Funded by

Local Initiatives Support Corporation Enterprise Community Partners University of California Los Angeles JP Morgan Chase



### Joasia Garza

Kathy Masaoka

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COMMUNITY VISION



Little Tokyo Community Council (LTCC)

Little Tokyo Service Center (LTSC)

**PROJECT PARTICIPANTS** 



Servi

Natural Resources Defense Council (NRDC)



LA Local Initiatives Support Corporation (LISC)

Enterprise

Enterprise Community Partners

Mithun

プロジェクト 参加関係各位

M. Okamoto & Associates, Inc.



MITHUN

Estolano LeSar Perez



Global Green USA



Keyser Marston Associates



Puttman Infrastructure

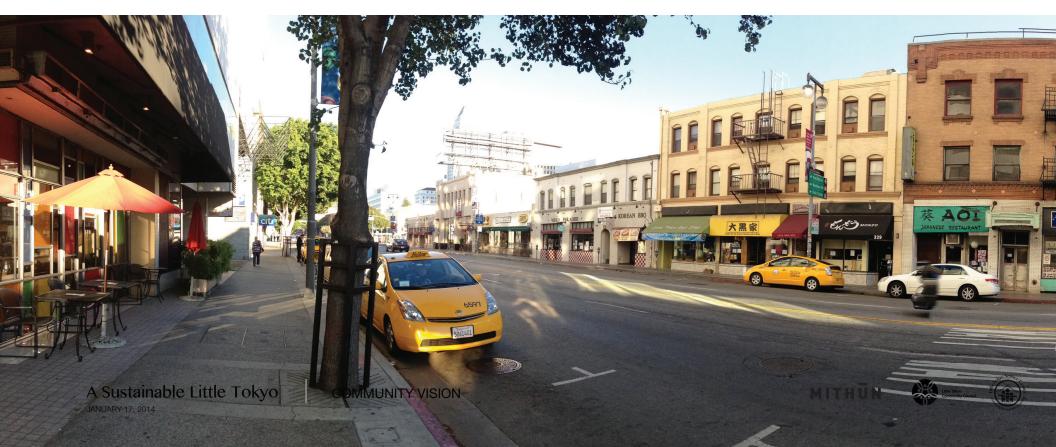


### PROJECT GOALS A SUSTAINABLE LITTLE TOKYO

To establish the community's vision for sustainable transit-oriented development around the Little Tokyo/Arts District Station station that furthers and enhances Little Tokyo's cultural and historic assets.

### プロジェクト目的 サステナブル リトル東京とは

リトル東京の文化および歴史的財産の発展 を目的とした、1st ストリート/セントラル 駅周辺の環境に優しい地域開発をすると共 に、コミュニティーの未来像を確立する。



### THEMES AND ASPIRATIONS A SUSTAINABLE LITTLE TOKYO

Preserve Little Tokyo's Historic and Cultural Identity Serve as a Multicultural and Multi-generational Destination Rebuild a Complete Neighborhood Maintain a Strong Social and Community Fabric Promote Resource Conservation (Mottainai) テーマ及び目標 サステナブル リトル東京とは

リトル東京の歴史と文化のアイデンティティの保存 多様文化と多様世代のデスティネーションとなること 完備された街の再構築 強い社会とコミュニティー組織のつながりを維持すること

環境に優しく「もったいない」という意識を広めること





## 2. ANALYSIS: LITTLE TOKYO 分析: リトル東京

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### ANALYSIS A SUSTAINABLE LITTLE TOKYO

In the 1880s, Japanese immigrants began setting up homes and small businesses in what became known as Little Tokyo. Over 130 years later, despite the community's World War II forced relocation, Little Tokyo's resilience shows in its cultural economy, institutions, small businesses, and connections to contemporary Japan. A market snapshot produced by the Local Initiative Support Corporation (LISC) demonstrates the strength of Little Tokyo as a regional economy and destination, with a "retail float" of \$288 million flowing into the neighborhood's economy annually. This regional economy will be enhanced and supported by the completion of the new Little Tokyo/Arts District Regional Connector station.

The location of the new station presents a unique opportunity for sustainable transit-oriented development. The station sits at an intersection with multiple publicly-owned parcels: First Street North and the "Mangrove" site, west and east of Alameda respectively. These sites, together comprising 19.5 acres, present an opportunity to transform surface parking lots and reclaim a lost urban fabric of storefronts, residences, streets, and personal stories. It is a literal crossroads between multiple Downtown neighborhoods including the Civic Center, Arts District, and Boyle Heights

Despite the loss of the Los Angeles Community Redevelopment Agency's (CRA-LA) redevelopment powers, a window of opportunity exists to leverage a flurry of planning and development activity in and around Little Tokyo. These opportunity sites can connect to current efforts to redevelop Parker Center, revitalize the LA River, implement the Union Station Master Plan and High Speed Rail, and highlight proposed future projects including the Budokan of Los Angeles, and Park 101.



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分析 サステナブル リトル東京とは

1880年代に、日系移民は住宅や中小 企業を現在リトル東京と呼ばれる地域 に設立し始めました。それから130 年以上を経て、第二次世界大戦時に強 制収容を余儀なくされたにもかかわら ず、リトル東京の回復力はその文化、 経済、教育機関、中小企業、現在の日 本へのコネクションを保ち続けるとい う形で表示されています。ローカル・イ ニシアティブ・サポート・コーポレーシ ョン(LISC)によって作成される市場 のスナップショットによると、「小売 フロート」で、毎年地域の経済に2億 8800万ドルの流入があるとしてお り、リトル東京の地域経済およびショ ッピング・娯楽エリアとしての強さを 表示しています。この根強い経済力は 新リトル東京・アートディストリクト 地下鉄駅の完成により、強化し支持さ れることになります。

新地下鉄駅の位置は、持続可能な交通機 関を主幹とした開発のためのユニークな 機会を提供します。

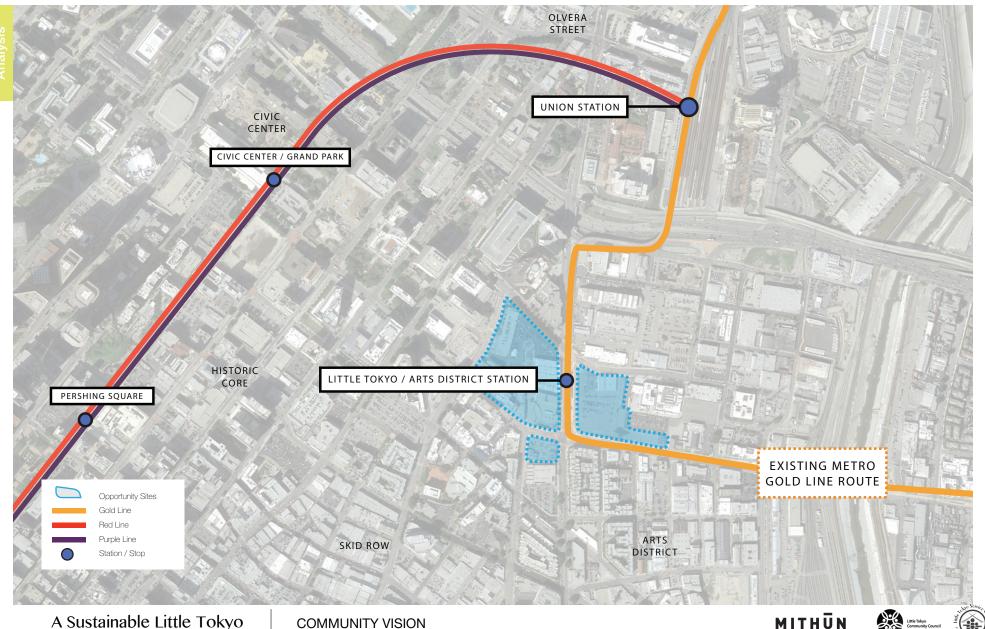
駅の予定地は、ファーストストリート北 および"マングローブ"予定地、アラメダ 西と東といったいくつかの公共所有地の ある交差点に位置しています。これらの 敷地は合計すると19.5エーカーあ り、現在位置する地上駐車場を転換し、 失われてしまった都市部の商店、住宅、 通り、人々の歴史を取り戻す絶好の機会 を生み出します。この予定地はシビック センター、アーツディストリクト、ボイ ルハイツなどのダウンタウン地域の文字 通りの交差路なのです。 ロサンゼルス・コミュニティ再開 発機構(CRA-LA)の喪失による再開 発力の減少にもかかわらず、リト ル東京、またその周辺での開発計 画活動を利用する機会はまだあり ます。これらの用地は現在のパー カーセンター再開発、ロサンゼル ス川再生運動の再活性化、ユニオ ンステーションマスタープランお よび高速レールの実施、およびロ サンゼルス武道館やパーク101 のような現在提案されているプロ ジェクトを強調することにつなが ります。



### LITTLE TOKYO TODAY **OPPORTUNITY SITES & EXISTING TRANSIT**

### 今日のリトル東京

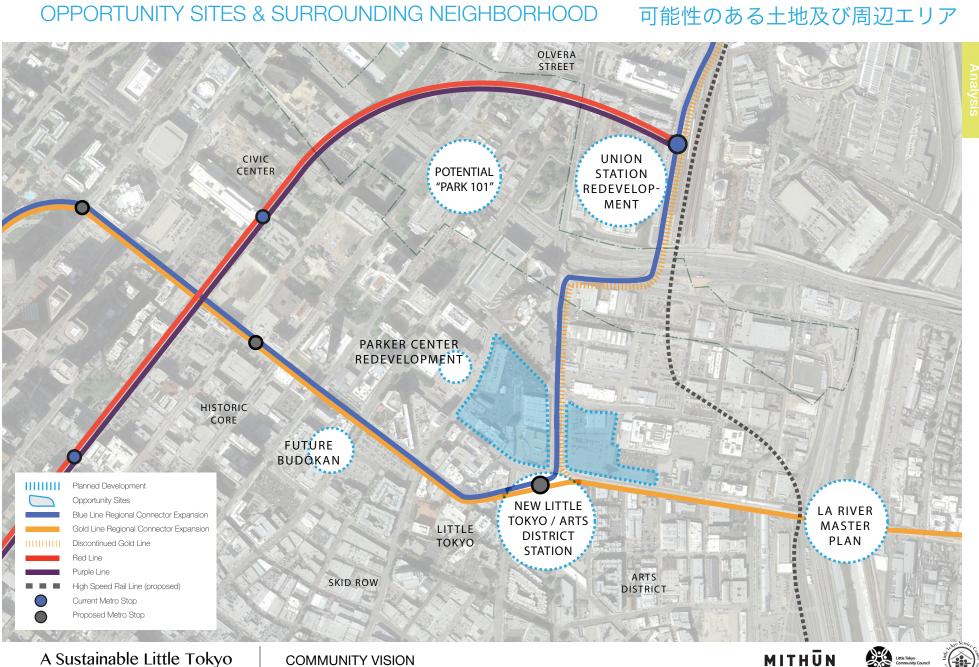
可能性のある土地及び既存の交通機関



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# FUTURE DEVELOPMENT

### 予定されている開発

JANUARY 17, 2014

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### LITTLE TOKYO MARKET ANALYSIS

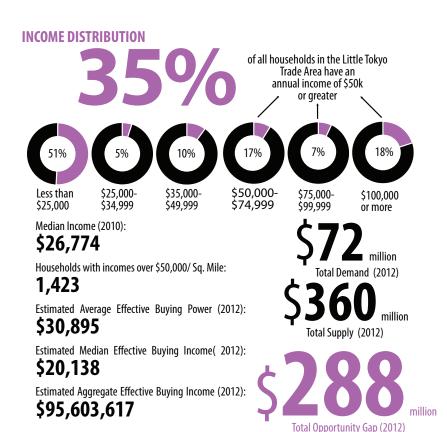
### リトル東京 マーケット分析

#### Trade Area Retail Market Study

Little Tokyo is a destination market in multiple ways for multiple customer groups. Diversity abounds. Retail and business \$ are flowing into the community from the surrounding communities, work force and tourism.

#### **GEOGRAPHICAL BOUNDARIES**

Little Tokyo Trade Area Covers boundaries that extend from approximately the 101 freeway to the North, Los Angeles Street to the West. Los Angeles River to the East and 5th Street to the South. In order to include all of the present-day Little Tokyo community, this Market Profile comprises block groups that also include segments of the Arts District and Skid Row.





このエリアの平均年収は35% 以上が\$50,000以上である

リトル東京商業(トレード) エリアマップ

#### **KEY DEMOGRAPHIC INDICATORS**

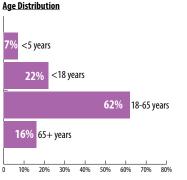
**Population Total** 

2000: **5,825** 2012: **5,863** 

There have been changes in age, race and income while the total population has remained essentially the same.

#### **Race & Ethnicity**

White Alone: 28% Black Alone: 19% Asian Alone: 46% Other: 7% Hispanic: 16%



#### **Households**

Households: 2,897 Families: 727 Average Household Size: 1.3 Householders living alone: 1,800 Female Householders living alone: 793

#### **Occupied Housing Units**

Owner: 26% Renter: 74%

JSMCITHŪN

MetroEDGE





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### ANALYSIS MARKET ANALYSIS

### リトル東京 マーケット分析

#### **RETAIL ANALYSIS**

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Retail Category	Demand (Consumer Spending)	Supply (Store Sales)	Retail Float*
Furniture & Home Furnishings Stores	\$1,301,714	\$7,004,031	\$-5,702,317
Electronics & Appliances Stores	\$1,666,933	\$7,517,552	\$-5,850,619
Building Material & Garden Equipment	\$5,743,584	\$8,093,373	\$-2,349,789
Food & Beverage Stores	\$11,019,533	\$99,194,966	\$-88,175,433
Health & Personal Care	\$4,872,236	\$26,085,447	\$-21,213,211
Clothing & Clothing Accessories Stores	\$2,702,513	\$48,667,961	\$-45,965,448
Sporting Goods, Hobby, Book, & Music Stores	\$1,332,117	\$12,395,706	\$-11,063,589
General Merchandise Stores	\$9,360,982	\$20,805,142	\$-11,444,160
Miscellaneous Store Retailers	\$1,816,458	\$24,878,323	\$-23,061,865
Foodservice & Drinking Places	\$9,237,921	\$54,294,722	\$-45,056,801
Foodservice & Drinking Places: Breakdown	Demand	Supply	
roodservice & Drinking Places: Breakdown	(Consumer Spending)	(Store Sales)	Retail Float*
Full-service Restaurants	\$4,173,847	\$26,224,891	-22,051,044
Limited-service Eating Places	\$3,928,248	\$24,052,728	\$-20,124,480
Special Foodservices	\$765,834	\$ 2,074,678	\$-1,308,844
Drinking Places – Alcoholic Beverages	\$369,992	\$ 1,942,426	\$-1,572,434
Health & Personal Care Stores: Breakdown	Demand (Consumer Spending)	Supply (Store Sales)	Retail Float*
Pharmacies & Drug Stores	\$4,241,605	\$19,541,442	\$-15,299,837
Cosmetics, Beauty Supplies and Perfume Stores	\$179,129	\$3,881,690	\$-3,702,561
Optical Goods Stores	\$130,813	\$883,199	\$-752,386
Other Health & Personal Care Stores	\$320,689	\$1,779,116	\$-1,458,427
Food& Beverage Stores: Breakdown	Demand (Consumer Spending)	Supply (Store Sales)	Retail Float*
Supermarkets & Other Grocery Stores	\$9,661,948	\$87,974,101	\$-78,312,153
Beer, Wine, & Liquor Stores	\$567,103	\$768,201	\$-201,098
Convenience Stores	\$463,045	\$602,911	\$-139,866
Specialty Food Stores	\$327,437	\$9,849,753	\$-9,522,316

RETAIL FLOAT\*, a measure of the amount of retail opportunity in the trade area, and is calculated as the difference between buying power (demand) and retail sales (supply).





Community Based Design



# 3. COMMUNITY BASED DESIGN コミュニティーデザイン基盤

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### COMMUNITY INPUT SYNTHESIS コミュニティーインプットにる THEMES AND ASPIRATIONS テーマ及び目標付け

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Through a bottom-up participatory design process, our design team translated statements of values, aspirations, and development suggestions into a community vision. Over 200 community members participated in this process throughout 2012 and 2013.

Based upon previous planning exercises and recent focused attention on defining cultural preservation, the community identified four core strategies for preserving and enhancing Little Tokyo's historic and cultural identity:

- Serve as a multicultural and multigenerational destination
- Rebuild a complete neighborhood
- Maintain a strong social and community fabric
- Promote resource conservation (Mottainai)

The design team interpreted these strategies, along with an added dimension of mobility and linkages, to create a coherent framework for sustainable transit-oriented development. Design alternatives were then tested against the sustainability metrics of LEED for Neighborhood Development, real estate market economics, and opportunities to leverage public policy and public sector goals. ー般市民参加型デザインプロセスを経 て、私たちのデザインチームは価値計 算書、願望、および開発における提案 をコミュニティのビジョンへと転換し てきました。2012年、2013年 を通じて、200人以上のコミュニテ ィメンバーがこのプロセスに参加しま した。

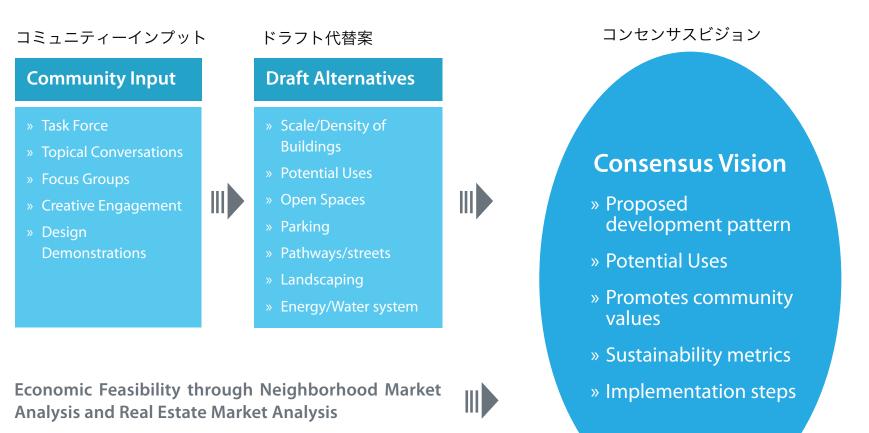
以前の計画および最近の文化的保存を 定義することへの着目に基づき、コミ ュニティはリトル東京の歴史および文 化的なアイデンティティを保存そして 向上させるために、4つの主となる戦 略を特定しました。

設計チームはこれらの戦略を機動性と 連携を視野に入れながら、公共交通手 段を主とする開発の理解しやすいフレ ームワークに転換しました。そしてい くつかの設計案が近隣地域開発、不動 産市場経済、および公共政策および公 共政府の目標を活用する機会の項目 で、環境性能評価システム(LEED) 持続可能性メトリックス測定基準でを 使いテストされました。



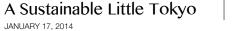
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# PARTICIPATORY DESIGN FRAMEWORK 参加型デザインの枠組み



Implementation feasibility through consultation with **City/Metro** 





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# COMMUNITY CHARRETTE

### コミュニティー最後の追い込み ブレーンストーミング







### **3 DAY CHARRETTE WITH 200 PARTICIPANTS FROM:**

Public Agencies. City of Los Angeles, Office of the Mayor . Los Angeles City Council District 14. Los Angeles Department of Water and Power . Los Angeles Department of City Planning . Los Angeles Department of Public Works . Metropolitan Transit Authority . Department of Cultural Affairs, Los Angeles . Residents . Little Tokyo Towers . Miyako Gardens . Far East Building . San Pedro Firm Building . Tokyo Villa . Teramachi Homes . Savoy Community Association . Casa Heiwa . Little Tokyo Hotel . Oregon Hotel . Daimaru Hotel . Community Groups and Businesses . Little Tokyo Community Council . Little Tokyo Historical Society . Little Tokyo Senior Residents Association . Little Tokyo Business Association . Little Tokyo Public Safety Association . Kizuna . Little Tokyo Roots . Friends of Little Tokyo . NikkanSan . Rafu Shimpo . Nikei for Civil Rights and Redress . Japanese American Citizens League . Budokan of Los Angeles . Bunkado . Mr. Ramen . Mitsuru Grill & Cafe . Nirvana Bar & Grill . Little Tokyo Koban . Fugetsu-Do . Artspace . The Actors Fund . API Small Business Program . Mike Okamoto & Associates . Aihara & Associates Insurance Services . Kaji & Associates . East Los Angeles Community Corporation . Skid Row Housing Trust . Community Institutions . Los Angeles Hompa Hongwanji Buddhist Temple . Koyasan Buddhist Temple . Centenary United Methodist Church, Los Angeles . Japanese American National Museum . Japanese American Cultural & Community Center . East West Players . L.A. Artcore . Visual Communications, Museum of Contemporary Art, Los Angeles

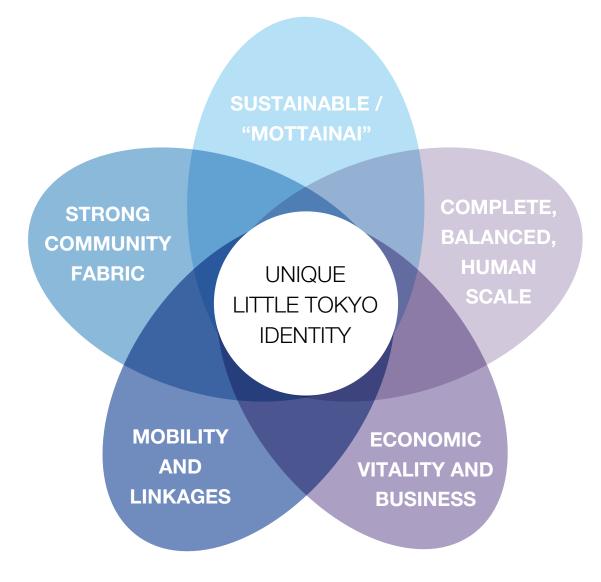
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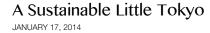
COMMUNITY VISION





### DEVELOPING THE COMMUNITY VISION A SUSTAINABLE LITTLE TOKYO





COMMUNITY VISION

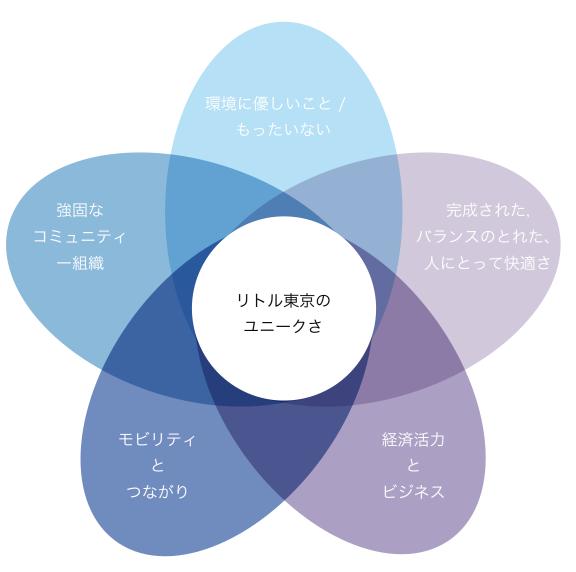
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### コミュニティービジョンの発展

サステナブル リトル東京とは

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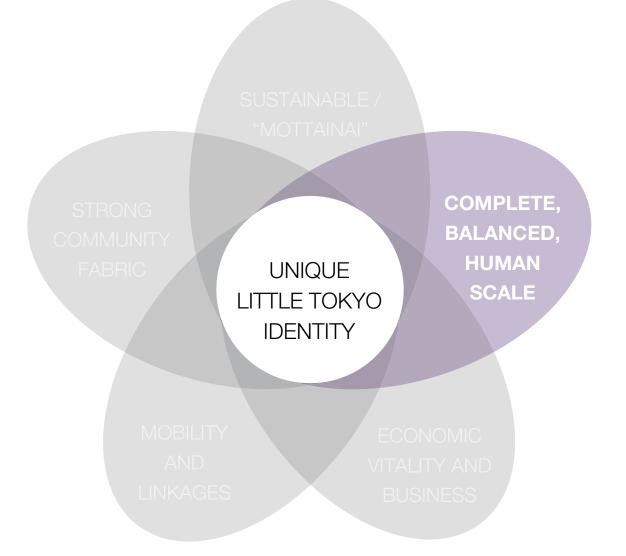




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### COMPLETE, BALANCED, HUMAN SCALE A SUSTAINABLE LITTLE TOKYO



COMMUNITY VISION



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### **DEVELOPMENT VISION** A SUSTAINABLE LITTLE TOKYO

Community Vision

urban design scheme for the First Street North block, the Mangrove block, and suggestions for modest development at the station site itself. The development program balances community priorities for new open space, new housing, and new commercial space. It takes advantage of historical street patterns, reviving Jackson Street and Rose Street, and creates a pedestrian experience from the new station connecting east to the Nishi Hongwanji Temple. It proposes a future phase high-rise tower strategically placed to mitigate any negative impact on existing neighborhood patterns.

The community's vision is captured in an integrated

The vision proposes innovative, cutting edge green infrastructure elements including a shared district energy grid, a shared heating/cooling system, a shared stormwater bank, and "living machine" greywater filtration systems. These systems express at a district level the community value of

"mottainai", to reduce waste as much as possible. They also have the potential to create value for the community and its small businesses and nonprofit institutions. We also integrated bike and car sharing, electric vehicle charging stations, and other transportation demand management strategies that will eventually reduce car ownership and usage in the neighborhood over time.

Our goal was not to create a fully realized development proposal - we have not secured investors and development partners, although we know our community has the capacity to do so. Still, we have tested the feasibility of these elements as a whole. With the exception of the high-rise tower, they are supportable based upon current market realities, and still offer value to the City in return for land. The plan creates 170 units of affordable housing, new open space, and allows for community and cultural facilities. The developments could be financed through a

combination of private investment, Low Income Housing Tax Credits and New Markets Tax Credits, as well as innovative financing and ownership structures.

The proposed development should be understood as a phased, 5-10 year plan that considers the construction timetable of the Regional Connector line, the potential redevelopment of Parker Center, and the pedestrian linkages tied to the Regional Connector.





A Sustainable Little Tokyo JANUARY 17, 2014

COMMUNITY VISION

Community Vision

### 発展のためのビジョン サステナブル リトル東京とは

コミュニティのビジョンはファースト ストリート北のブロック、マングロー ブブロックの統合された都市デザイン 構想および駅用地への適度な開発への 提案の中に取り入れられています。 開発プログラムはコミュニティのニー ズである新たなオープンスペース、新 しい住宅、そして新たな商業スペース のバランスをほどよく保つように計 画されており、歴史的な通りのパター ン、ジャクソンストリート、およびロ ーズストリートを再活性し、新しい駅 から西本願寺に東に接続する経路は歩 行者に優しいデザインになっていま す。また将来の高層タワーの建設も見 込み既存の地域パターンへの良くない 影響をさけるように戦略的に設置され ています。

ビジョンは地区共有エネルギー・グリ ッド、共有加熱/冷却システム、共有 の雨水タンク、および"リビングマシ ーン"と呼ばれる家庭雑排水ろ過シス テムなど、革新的な最新の環境に優しい インフラストラクチャーを提案していま す。これらのシステムは無駄になるもの をできるだけ減らす"もったいない"とい うコミュニティの価値感を表現してお り、コミュニティ、そしてそこに位置す る中小企業や非営利団体に対する付加価 値を創造する可能性を持っています。ま た、自転車および自動車の相乗り、電気 自動車のための充電ステーションなど、 将来的に自動車の所有数や地域での自動 車の使用を削減する他の交通需要管理戦 略を取り入れています。

. . . . . . . . .

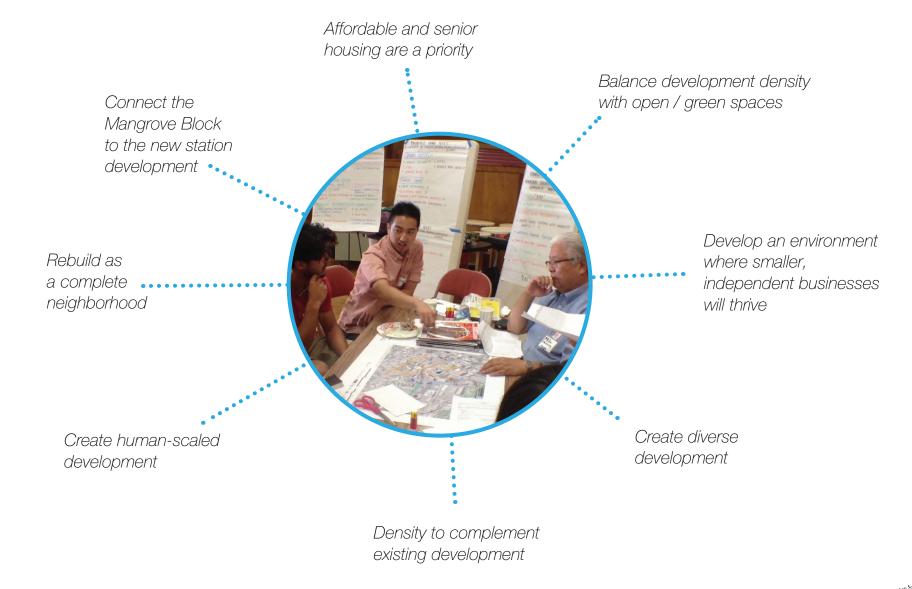
私たちのゴールは完全に実現された開発 提案をすることではありませんでしたー 私たちのコミュニティには可能性がある にもかかわらず投資家および開発パート ナーを確保していません。それでも私た ちは、これらの要素の実現可能性を全体 的にテストしてみました。高層タワーを 除き、現在の市場の現状を踏まえると、 それらの可能性は支持しえるものであ り、土地の使用と引き換えに市に十分価 値を与えるものだという結果が出ま した。この計画は170ユニットの低 所得者用住宅、新たなオープンスペ ース、およびコミュニティや文化施 設の建設も可能になります。開発は 民間投資、低所得住宅税控除や新市 場税額控除だけでなく、革新的な資 金調達、所有構造の組み合わせによ り可能になります。

提案された開発は段階的なもので、 地下鉄(リージョナルコネクター) 、パーカーセンターの再開発の可能 性、地下鉄に接続された歩行者道路 の建設日程を考慮し、5年から10 年計画として考えられています。





# DEVELOPMENT VISION / COMPLETE, BALANCED, HUMAN SCALE what we heard from the community



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COMMUNITY VISION

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### COMMUNITY VISION DESIGN コミュニティービジョンデザイン UNIQUE LITTLE TOKYO IDENTITY リトル東京のユニークさ



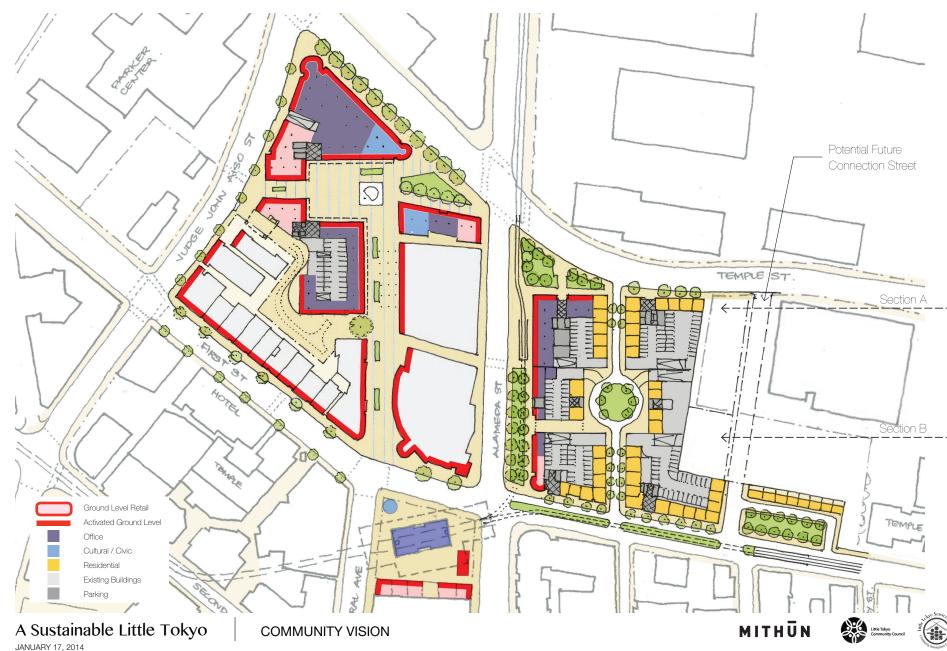
JANUARY 17, 2014

# COMMUNITY VISION PLAN

**GROUND LEVEL CONCEPTUAL PLAN** 

コミュニティービジョン計画

地上階コンセプト図

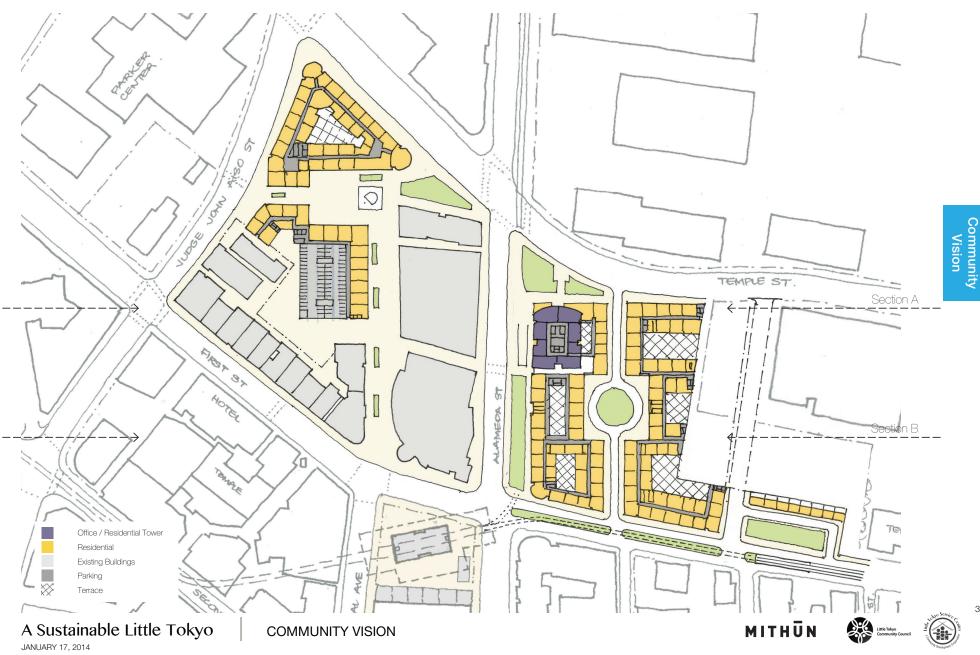


# COMMUNITY VISION PLAN

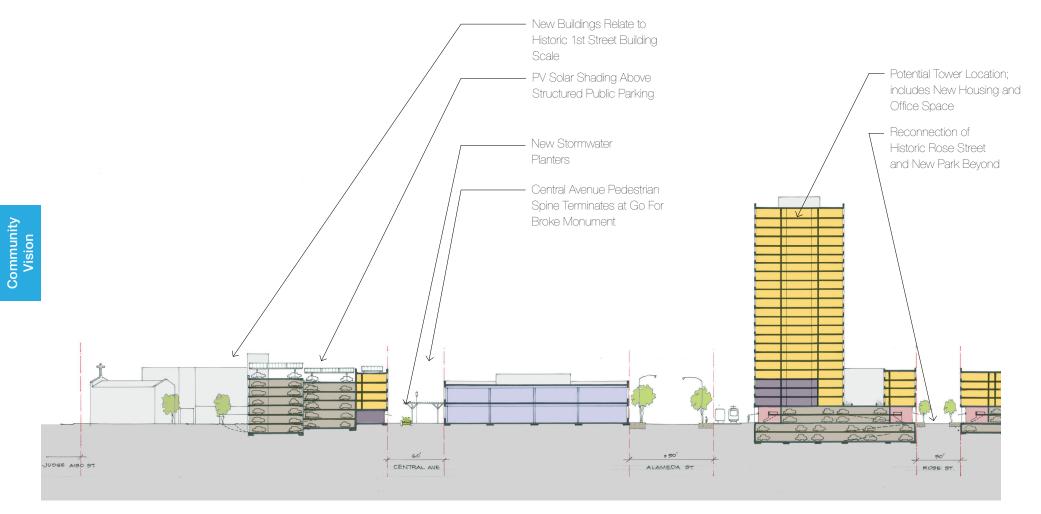
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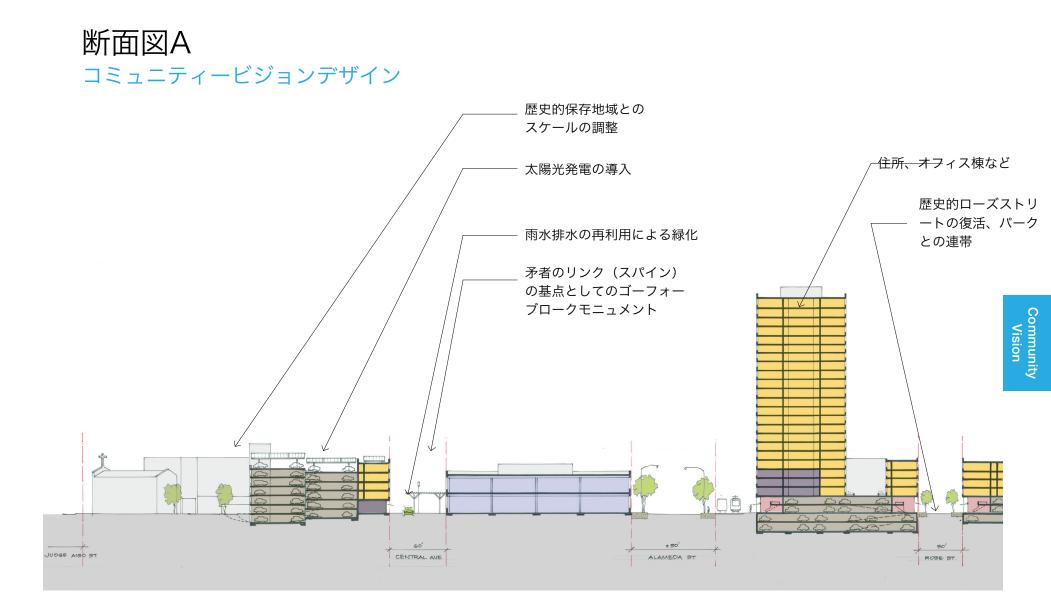
### UPPER LEVEL CONCEPTUAL PLAN

上階コンセプト図



### SECTION A COMMUNITY VISION DESIGN







#### SECTION B COMMUNITY VISION DESIGN



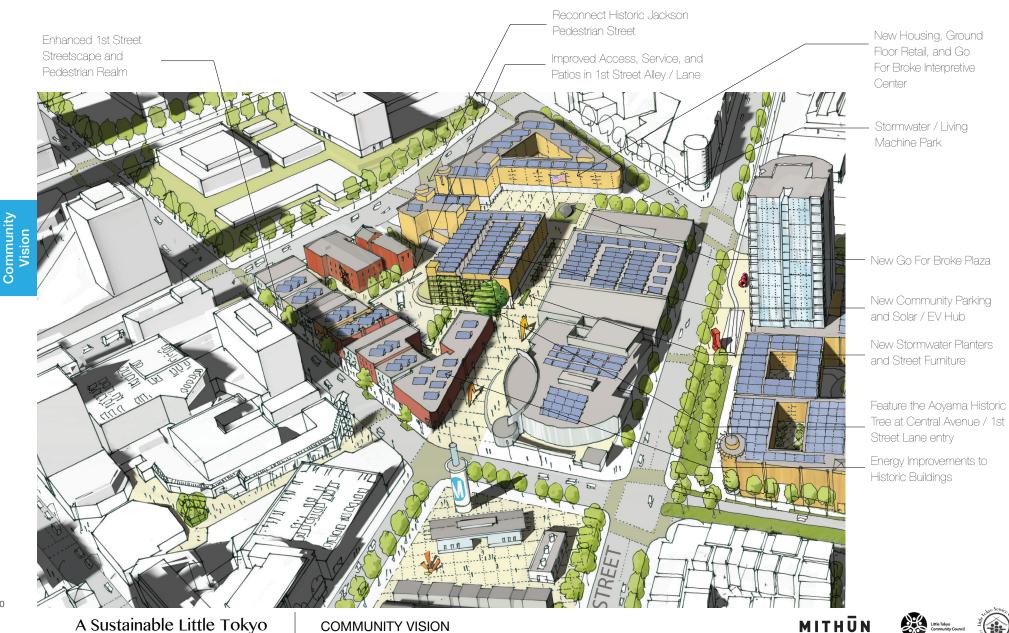
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断面図B

#### コミュニティービジョンデザイン



#### FIRST STREET NORTH VISION COMMUNITY VISION



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コミュニティービジョン 歴史的ジャクソンストリートの 復活 入り口としての 住居棟 ファーストストリート -雨水排水再利用 による緑化 新ゴーフォーブ ロークプラザ 駐車場及び太陽 光発電センター 雨水排水再利用 緑化 アオヤマツリー の保存 歴史的建造物の - Hilling 110 省エネ化 IOU NUCOUNT nn n nn мітнūм

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1st ストリート北側予想図

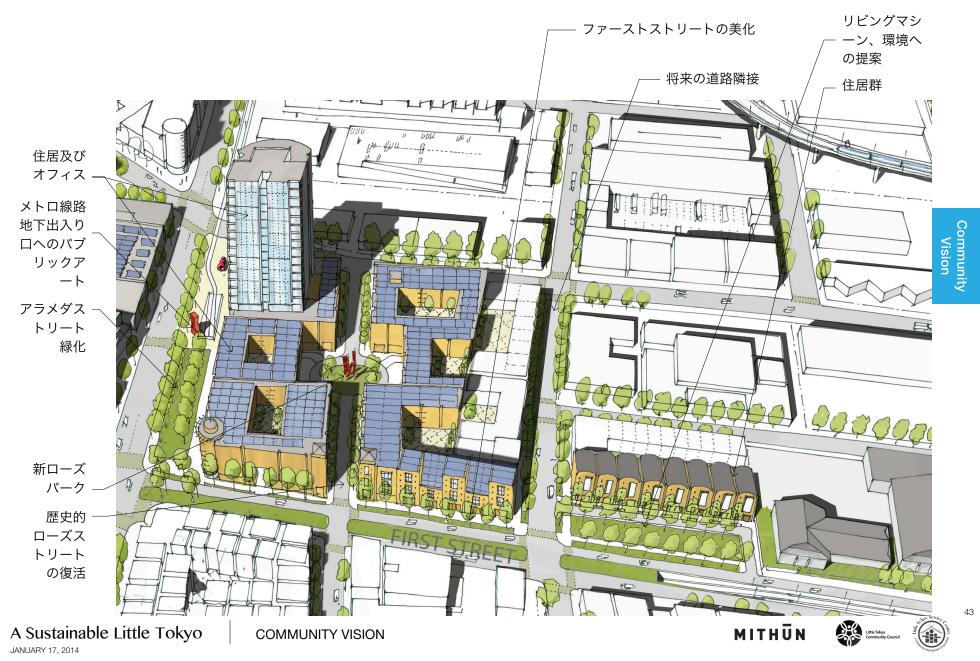
COMMUNITY VISION

Community Vision

## MANGROVE SITE VISION



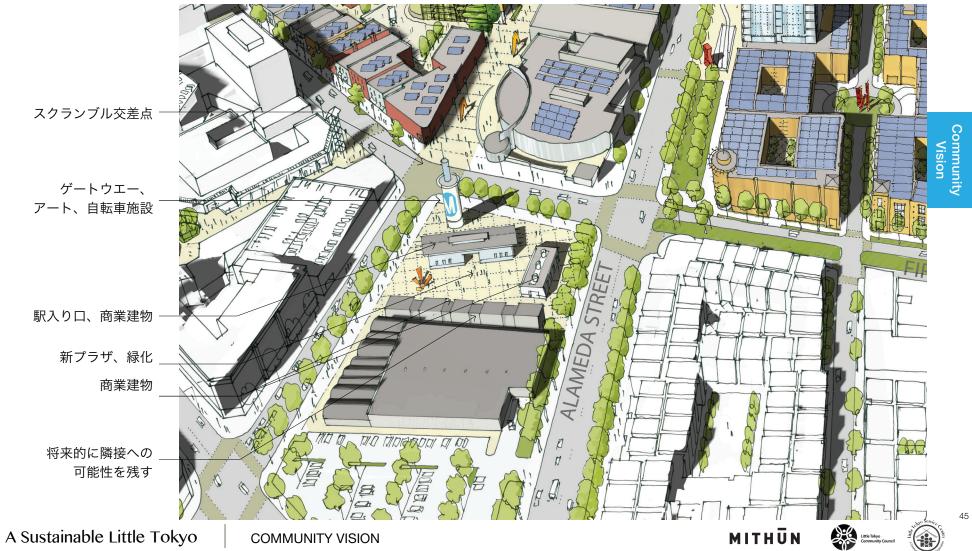
### マングローブエリア予想図



## STATION SITE VISION



#### 駅エリア予想図 コミュニティービジョン



JANUARY 17, 2014

#### **DEVELOPMENT VISION** CONCEPTUAL PROGRAM AND USES

#### 開発のビジョン 計画概念と用途

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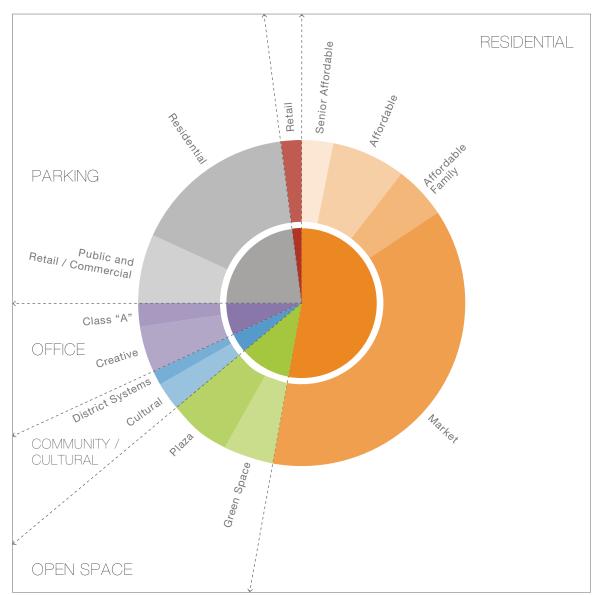
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GRAND TOTAL DEVELOPMENT VISION		
Residential Total (units)	720-770	
Retail (SF)	25,000-30,000	
Office (SF)	95,000-110,000	
Community / Cultural (SF)	40,000-60,000	
Parking (stalls)	900-950	
Green Space / Park (acres)	1.00-1.30	
Plaza (acres)	2.00-2.25	

1ST STREET NORTH BLOCK	
Residential Total (units)	190-210
Retail (SF)	18,000-20,000
Office (SF)	66,000-75,000
Community / Cultural (SF)	30,000-40,000
Parking (stalls)	410-440
Green Space / Park (acres)	0.25-0.40
Plaza (acres)	1.25-1.50

MANGROVE BLOCK		
Residential Total (units)	530-560	
Retail (SF)	7,000-10,000	
Office (SF)	29,000-35,000	
Community / Cultural (SF)	10,000-20,000	
Parking <i>(stalls)</i>	490-510	
Green Space / Park (acres)	0.75-0.90	
Plaza (acres)	0.00	
STATION SITE		
Retail (SF)	8,000-16,000	





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#### COMMUNITY VISION FINANCIAL SUMMARY A SUSTAINABLE LITTLE TOKYO

	\$ (dollars)
Real Estate Development Cost / Use Estimate	\$ 170,523,000
Real Estate Develpoment Financing Sources	
Conventional Debt	\$ 116,353,250
Private Equity	\$ 62,651,750
Tax Credit Equity	\$ 26,223,000
Affordable Housing Subsidies	\$ 20,573,000
Subtotal	\$ 225,801,000
Residual Land Value to Public Agencies	\$ 55,278,000

Green Infrastructure Cost / Use Estimate		Notes
District Heating/Cooling	\$8,750,000	3rd Party
District Water (wastewater treatment and reuse)	\$3,200,000	3rd Party
District Stormwater (centralized management)	\$550,000	3rd Party
Renewable Energy	\$4,200,000	3rd Party
Subtotal	\$16,700,000	
Green Infrastructure Financing Sources		
Conventional Debt	\$12,525,000	75%
Private Equity	\$4,175,000	25%
Subtotal	\$16,700,000	100%

Prepared for LTSC | January 17, 2014, by Keyser Marston and Associates, Inc. and Puttman Infrastructure, Inc. \*Excludes future phase tower



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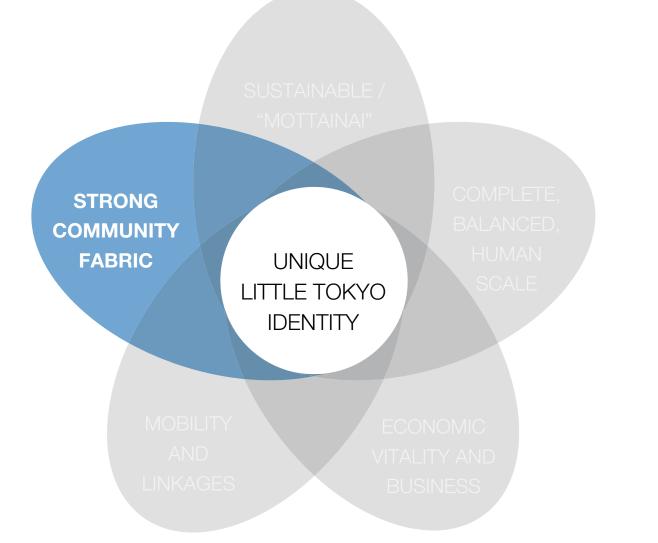
COMMUNITY VISION



### STRONG COMMUNITY FABRIC

#### 強固なコミュニティー組織 サステナブル リトル東京とは

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#### STRONG COMMUNITY FABRIC A SUSTAINABLE LITTLE TOKYO

#### 強固なコミュニティー組織 サステナブル リトル東京とは

Little Tokyo's resilience owes everything to the strong community fabric passed down from generation to generation. This fabric forms the backbone to Little Tokyo's significance as the symbolic hub of the southland's Japanese American community. It is multi-generational and multi-cultural, rich with arts and culture, and expressed through civic traditions like the Nisei Week Parade.

The design principles for a Sustainable Little Tokyo are captured through the creation of an enhanced open space network that builds upon existing gathering spaces, providing opportunities for public art and ongoing indoor/outdoor cultural programming, and providing amenities to keep public spaces safe and clean.



リトル東京の回復力は、すべてが世代 から世代へと受け継がれた強いコミュ ニティの絆のおかげです。この絆は、 南カリフォルニアの日系アメリカ人社 会の象徴的なハブとしてのリトル東京 の重要性の中心を担っています。それ は、多様世代と多様文化で成り立って おり、豊かな芸術性と文化を持ち、二 世ウイークパレードのような市民の伝 統を通して表現されています。 持続可能なリトル東京のための設計 原理は、公共の場所に展示された芸 術作品と継続的な屋内/屋外の文化事 業のための機会や、安全で清潔な公 共空間を維持するための設備を提供 している既存の人々の集まりの場を もとに構築される、強化されたオー プンスペース・ネットワークの創作 を通じて表現されています。

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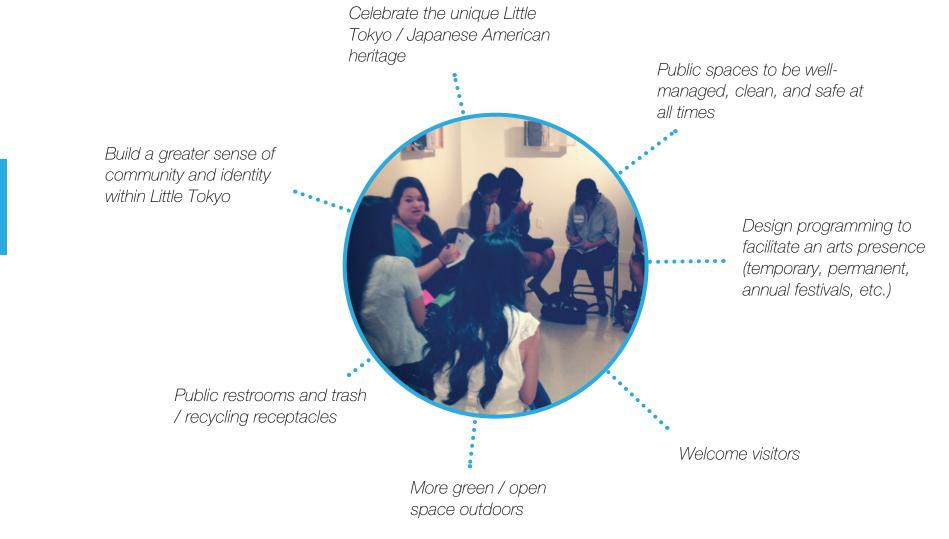
#### STRONG COMMUNITY FABRIC COMMUNITY VISION



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# STRONG COMMUNITY FABRIC WHAT WE HEARD FROM THE COMMUNITY



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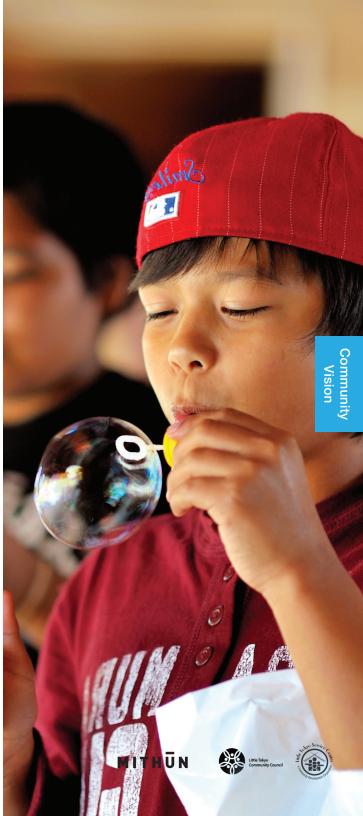
# STRONG COMMUNITY FABRIC

The Community Vision includes these principles for a Sustainable Little Tokyo:

- Multi-generational and multi-cultural
- Strengthen and celebrate Little Tokyo's unique community identity through unified identity and wayfinding signage, lighting, etc.
- Build a greater sense of community and bring back younger generations to spend time in Little Tokyo
- Attract visitors to businesses
- Arts presence and strengthen
   linkages with Arts District
- Inform / educate public
- Flexible outdoor space and programming (green and / or open)
- Accommodate the Nisei Week
   Parade

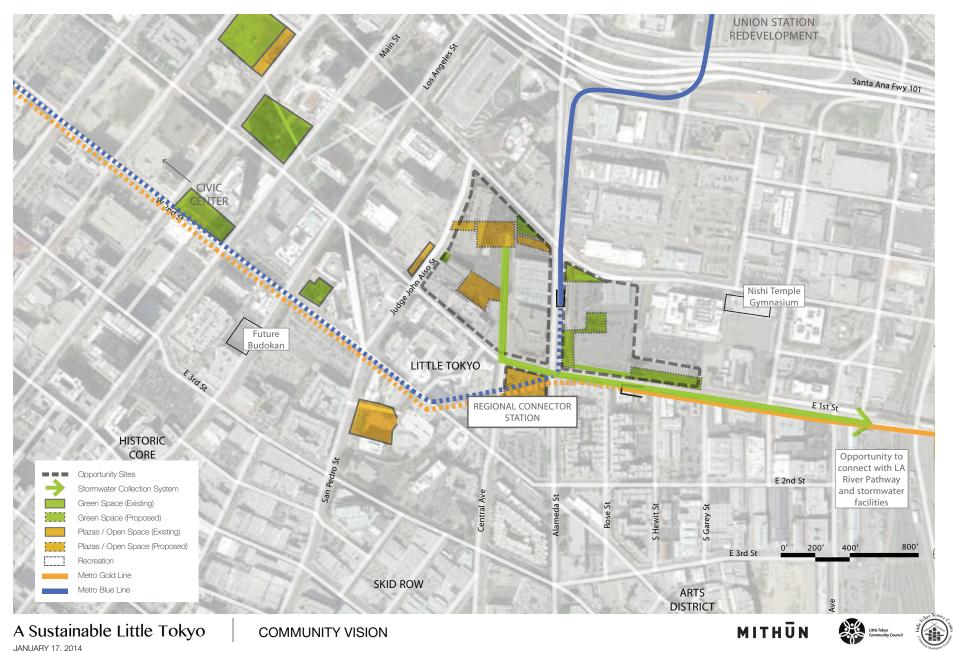
- Reflect the seasons in changing art exhibits and landscape, cultural / aesthetic, and mimic nature
- Greater civic engagement, volunteerism, community activities, taking care of streets and public space
- Provide recycling, garbage receptacles, and public restrooms
- Provide shade
- Outdoor recreation, walking paths, and basketball
- Outdoor movies, performance and visual arts programming



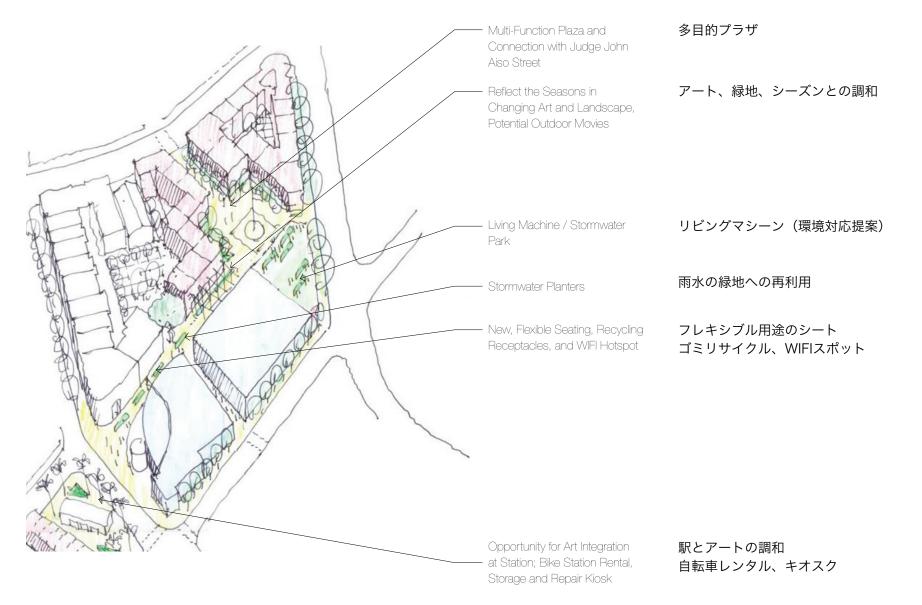


### STRONG COMMUNITY FABRIC

#### PROPOSED OPEN SPACE SYSTEM



#### STRONG COMMUNITY FABRIC STATION-CENTRAL AVENUE CONNECTION



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#### STRONG COMMUNITY FABRIC GO FOR BROKE PLAZA



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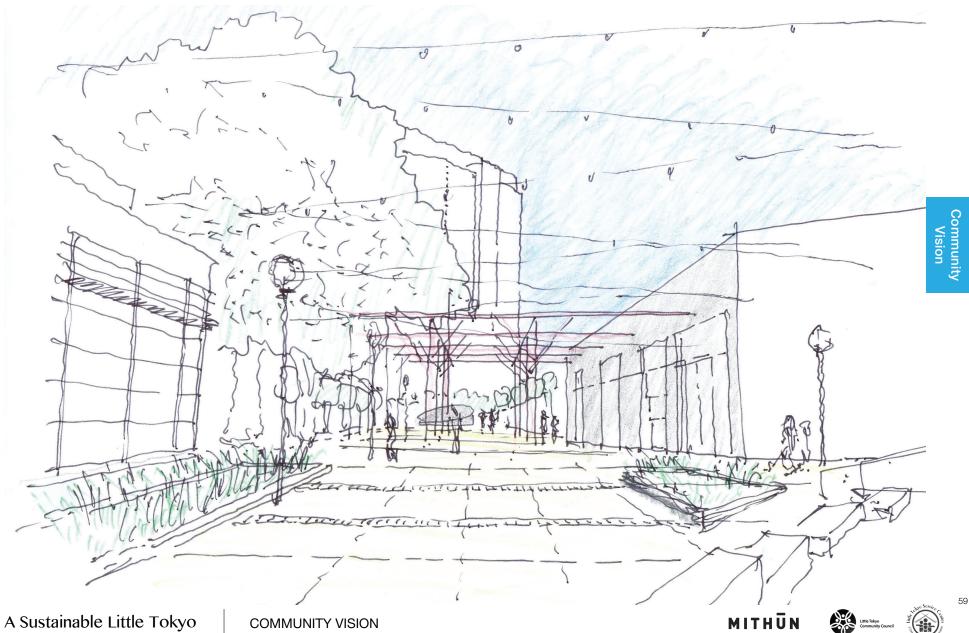
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### STRONG COMMUNITY FABRIC

#### COMMUNITY VISION



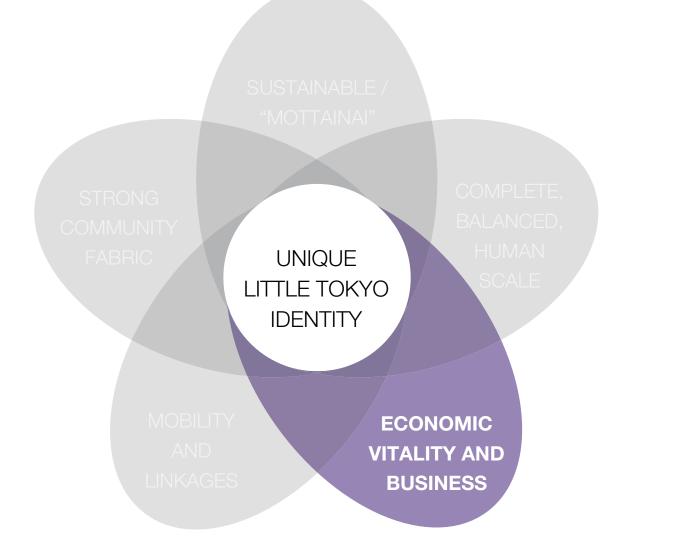


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#### ECONOMIC VITALITY AND BUSINESS 経済活力とビジネス A SUSTAINABLE LITTLE TOKYO サステナブル リトル東京とは



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#### ECONOMIC VITALITY AND BUSINESS A SUSTAINABLE LITTLE TOKYO

Little Tokyo's small business and cultural economy can blossom and mature alongside the new Regional Connector, but also has the potential to be disrupted and overwhelmed by gentrification and market pressure. Little Tokyo is home to families operating businesses over a hundred years old. As a regional destination not just for communities throughout the Southland, the neighborhood also features some of the oldest Asian Pacific American arts institutions in the nation as well as the Museum of Contemporary Art's Geffen Contemporary. This thriving cultural life drives audiences to local restaurants and shops on a regular basis.

The priorities for a Sustainable Little Tokyo are based on a clear and overriding concern – complement, but not displace or replace, the existing economy. This took shape into the design and development principles to seize the opportunity to strengthen the existing businesses through redevelopment and creation of resource efficiencies.



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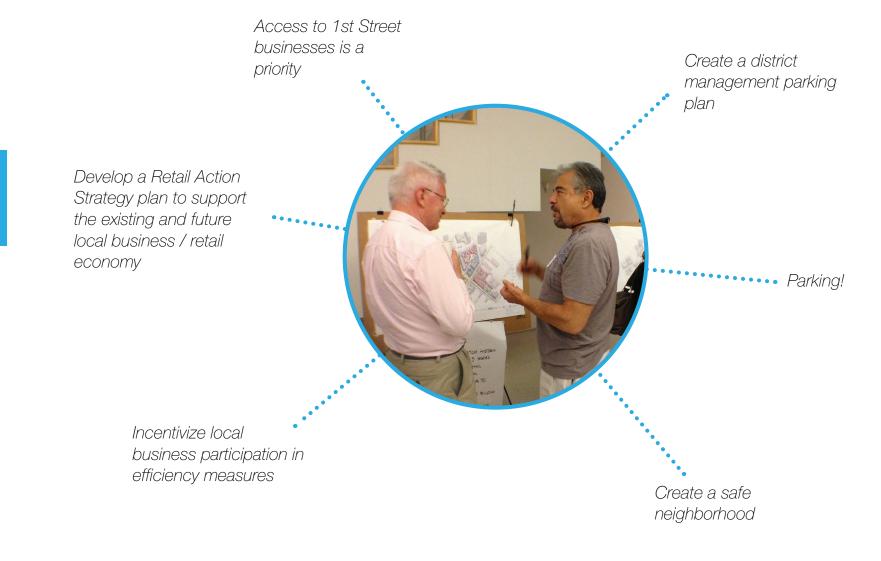
#### 経済活力とビジネス サステナブル リトル東京とは

リトル東京の中小企業や文化経済は、 新リージョナルコネクターと一緒に開 花し、成熟するだけではなく、破壊さ れ、高級化と市場の圧力に圧倒される 可能性も秘めています。リトル東京に は、百年以上家族で経営している事業 もあります。南カリフォルニアでの日 本人と日系アメリカ人のコミュニティ のための地域としてだけではなく、全 米でも最も古いアジア太平洋アメリカ 人芸術機関のいくつかや、現代美術の ゲフィン現代美術館を併設していま す。このような繁栄した文化機関・活 動は、地元のレストランやお店に定期 的に観客を駆動します。

補完はするが、既存の経済を立ち退か せたり、交換しない - 持続可能なリト ル東京の優先順位は明確で、最優先の 関心事に基づいています。これは再開 発や資源効率の創造を通じて既存事業 を強化する機会をつかむために設計・開 発の原則に具体化されました。



# ECONOMIC VITALITY AND BUSINESS WHAT WE HEARD FROM THE COMMUNITY





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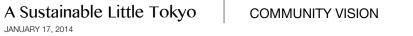


# ECONOMIC VITALITY AND BUSINESS

The Community Vision includes these principles for a Sustainable Little Tokyo:

- Retail Action Strategy (complement, not replace, existing businesses)
- Affordable and appropriately-sized business space (support small businesses as well as large tenants)
- District-wide green infrastructure systems (energy, water, stormwater)

- Access to rear of 1st Street businesses / service access for existing buildings
- Parking District Management Strategy
- Consider unbundled parking to allow for flexibility and reduced costs for residents





#### ECONOMIC VITALITY AND BUSINESS BUSINESS OPPORTUNITY



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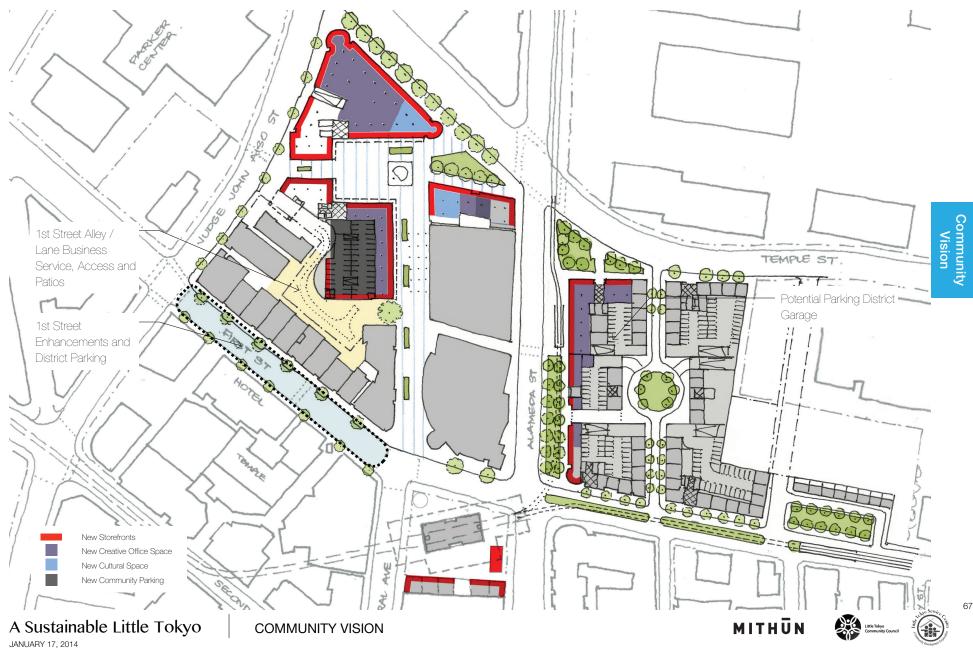
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Little Tokyo Community Council 

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#### ECONOMIC VITALITY AND BUSINESS **BUSINESS OPPORTUNITY**





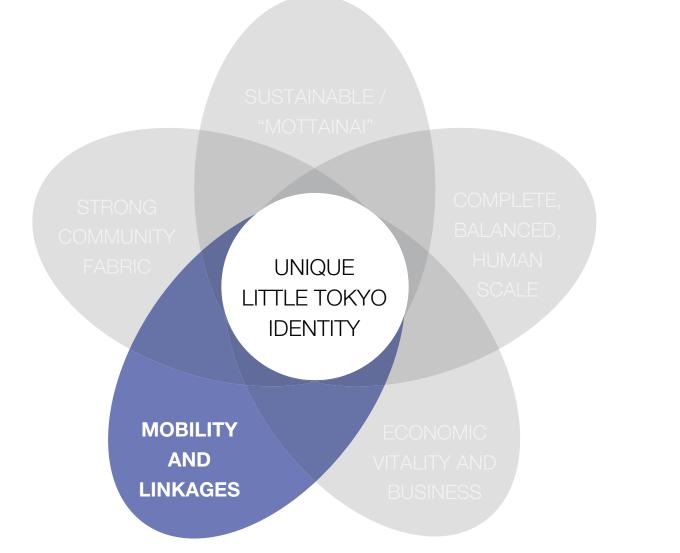
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#### MOBILITY AND LINKAGES A SUSTAINABLE LITTLE TOKYO

モビリティとつながり サステナブル リトル東京とは

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#### MOBILITY AND LINKAGES A SUSTAINABLE LITTLE TOKYO

#### モビリティとつながり サステナブル リトル東京とは

Despite the promise of a less car-dependent future, transit-oriented development today in Los Angeles still requires a parking strategy that meets Angelenos' current driving routines. Our vision is to make the shift to the future gradually, with smart choices that do not limit future mobility patterns. Our vision incorporates the elements of Complete Streets – multi-modal access for pedestrians, cyclists, and cars, with a renewed emphasis on the pedestrian experience and first and last mile connections. 将来は車への依存を減らすとの約束にもか かわらず、現在のロサンゼルスでの交通関 連の開発には、ロサンゼルス住民の現在の 運転習慣に見合った駐車戦略が未だ必要で す。私たちのビジョンは、将来の移動パタ ーンを制限しないスマートな選択肢を与 え、将来へ徐々に移行することです。歩行 者、自転車、車のための複数の様式でのア クセス、歩行者に優しい環境と家から駅、 駅から目的地へのアクセスなどを再度強調 した私たちのビジョンには、完全な街の要 素が組み込まれていす。



### MOBILITY AND LINKAGES



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#### MOBILITY AND LINKAGES WHAT WE HEARD FROM THE COMMUNITY



Create a district management parking plan



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# MOBILITY AND LINKAGES

- Safety is a priority: multi-modal intersections for pedestrians, bikes, cars and elderly
- Improved pedestrian experience with enhanced crossings
- New pedestrian paths making mid-block connections, at maximum 800'
- Linkages with surrounding
   neighborhoods
- Community parking strategy

- New bike stations and bike
  lane connections
- Welcome transit riders using the Little Tokyo / Arts District Station
- Infrastructure improvements can achieve multiple goals (shade, vegetation, art, and district stormwater)

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# MOBILITY AND LINKAGES



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# MOBILITY AND LINKAGES 1ST STREET ENHANCEMENT STUDIES

- Options to enhance 1st Street were studied during the Community Charrette.
- Through study and community feedback, design principles and goals were developed for the Sustainable Little Tokyo Vision of 1st Street.







## MOBILITY AND LINKAGES 1ST STREET ENHANCEMENT STUDIES

New Canopies and Trees to Provide Shade Shade Trees that Maintain Retail Visibility **OPTION 1 OPTION 2** Angled Parking / Potential Pop-up Retail -or Market Space Parking / Street Trees / Rain — Garden 2 Travel Lanes 2 Travel Lanes Pervious Paving Bike Lane Sidewalk Sidewalk

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### MOBILITY AND LINKAGES **1ST STREET ENHANCEMENT STUDIES**



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## MOBILITY AND LINKAGES 1ST STREET VISION DESIGN PRINCIPLES

- Showcase the historic character of 1st Street district and Little Tokyo identity, unite community with consistent streetscape identity and lighting
- Support local and small businesses: maximized street parking, visibility of signage, ease of multi-modal access, bike parking, and sidewalk seating
- Accommodate additional shade, vegetation, and district stormwater; street trees on both sides (target minimum 40% shade coverage), while maintaining retail visibility









COMMUNITY VISION

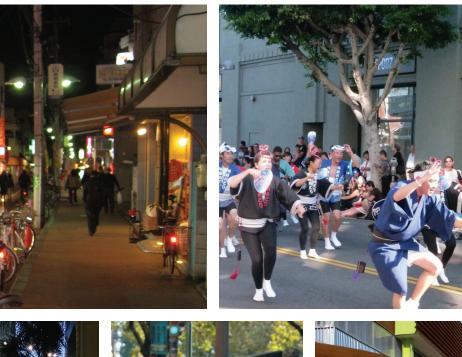




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## MOBILITY AND LINKAGES 1ST STREET VISION DESIGN PRINCIPLES

- Safety is a priority: multi-modal intersections and public realm that accommodates pedestrians, bikes, cars, and elderly
- Activate rear of Historic 1st Street with pedestrian / shared street and plaza zone
- Enhance service and access at rear of 1st Street Businesses
- Activate street frontage on Alameda Street with liner pop-up or art opportunities
- Develop a community parking strategy and management system
- Accommodate the Nisei Week
   Parade and other festivals







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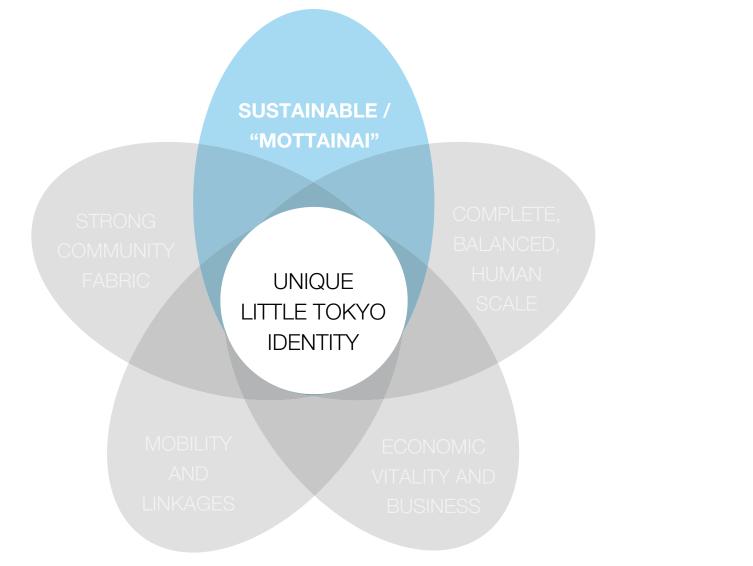


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### SUSTAINABILITY / "MOTTAINAI" A SUSTAINABLE LITTLE TOKYO

### もったいない サステナブル リトル東京とは



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## MOTTAINAI "To Not Be Wasteful"

#### Mottainai - to not be wasteful.

A Japanese and Japanese American value derived from the Buddhist principle that acknowledges all things exist in a state of mutual interdependence, and in realizing this, one should live with a sense of gratitude and responsibility.



...A Buddhist term meaning "not in accordance with the non-self-existing nature of things." A fundamental tenet of Buddhism is that there is no selfexisting thing but rather that all things are the result of various causes and conditions and exist in a state of mutual interdependence. To realize this is to have a deep sense of gratitude and connectedness to all sentient beings and a sense of responsibility for each other.

In observing nature, nothing is seen to be wasted, but rather everything is seen to be recycled. This is the essential way of things. Not to be in accord with this essential way of things is not to see the non-self-existing nature of all things, it is mottainai, i.e. wasteful. This view has socially resulted in a strong reluctance to throw away things, from ribbons and wrapping paper to saving the three leftover peas to be used in the next days meal. Why? Because it is not in accordance with the essential nature of things. It is Mottainai.

Kodani, Masao. Cocktails, Senshin Buddhist Temple, 1992.

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The Sustainable Little Tokyo Community Vision uncovered a groundbreaking opportunity for community institutions, businesses, private development, and government agencies to work in partnership to achieve high quality, resource-smart development and realize cost savings that can be shared by all sectors.

The LEED for Neighborhood Development rating system served as our technical framework for envisioining measurable energy and water efficiency, accessibility and affordability, and mobility.

We re-imagined cultural and community values that for generations have unconsciously expressed respect for nature and planning for the future, such as the Japanese concepts of Mottainai (to not be wasteful) and Kodomono Tameni (for the sake of children and future generations).

Our visioning process led us to district level concepts for energy, water, stormwater, and parking being pioneered around the country through EcoDistrict plans. The synthesis of our community values and traditions with innovative environmental design is catalyzing our own unique Cultural EcoDistrict approach to the opportunity sites and the rest of the neighborhood.





持続可能なリトル東京コミュニティビ ジョンは、高品質、資源の賢い活用法 を用いた開発を実現し、すべてのセク ターで共有することが可能な経費削減 を生み出すため、社会機関、企業、民 間の開発および政府機関が協力して作 業するための画期的な機会を発見しま した。

近隣開発のためのLEED評価システム は、測定可能なエネルギーと水効率、 アクセシビリティ、アフォーダビィリ ティおよび機動性を予測するための私 たちの技術的なフレームワークとして 使用されました。

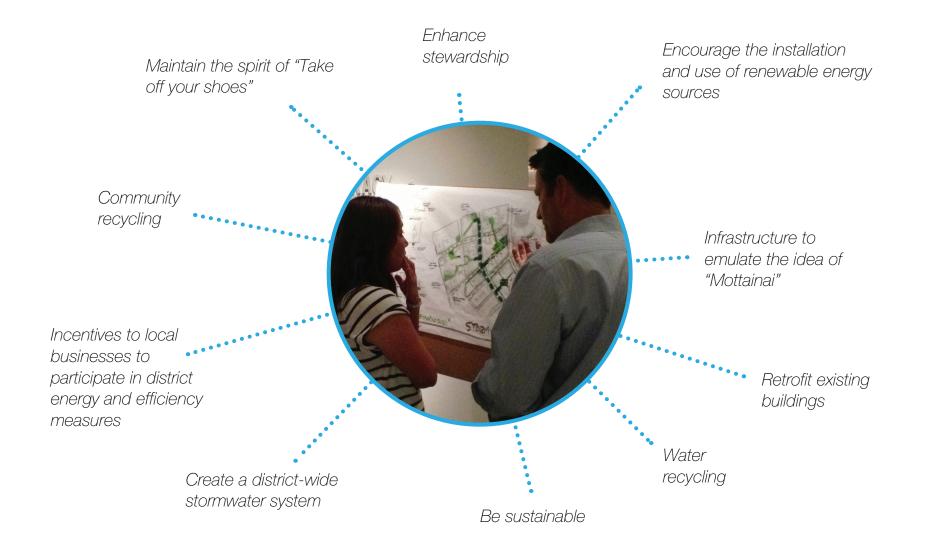
私たちは、何世代にもわたって無意識 に表現されてきた日本のもったいな い、こどものために、など自然に対す る尊敬や将来のための計画など文化的 およびコミュニティの価値を再想像し ました。

私たちのビジョン・プロセスは、全国 の先駆けとされているエコ地域計画を 通じて、エネルギー、水、雨水、およ び駐車場に関する地区レベルの概念に 私たちを導きました。私たちのコミュ ニティの価値観や伝統と革新的な環境 デザインの統合は、建設用地や近隣地 域に私たち自身のユニークな文化的エ コ地域アプローチの影響を与えていま す。





# SUSTAINABILITY / MOTTAINAI WHAT WE HEARD FROM THE COMMUNITY



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COMMUNITY VISION

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# SUSTAINABILITY / MOTTAINAI COMMUNITY VISION

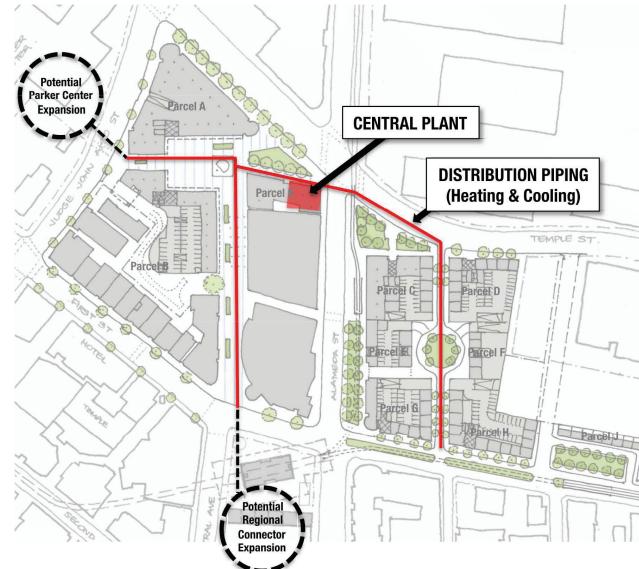
The Community Vision includes these principles for a Sustainable Little Tokyo:

•

- Be sustainable infrastructure to emulate the idea of Mottainai
- High-performance, resource-smart new development and construction
- Enhance stewardship
- "Take off your shoes"
- Native, drought tolerant and resourcesmart landscape
- Target sustainability goals: 25% Energy Savings 36% Potable Water Savings 20% Stormwater Savings 10% Potential Renewable Electric Energy Production



#### DISTRICT ENERGY CONCEPT



#### SYSTEM OVERVIEW

- 15-20% more efficient than buildingscale systems and 10-20% more cost effective
- One central plant provides heating and cooling services to all new buildings within Little Tokyo
- No heating and cooling equipment at building-scale
- Existing buildings such as MOCA and the Japanese American Museum have potential to be connected to system.
- System should be sized to serve future Parker Center and Regional Connector Block expansion.

#### SYSTEM COMPONENTS

- Central Plant (natural gas fired boilers for heating and electrical chillers for cooling) integrated into building on Parcel K (20,000-30,000 SF)
- Four pipe distribution system (2 heating and 2 cooling)
- Energy transfer stations at each building

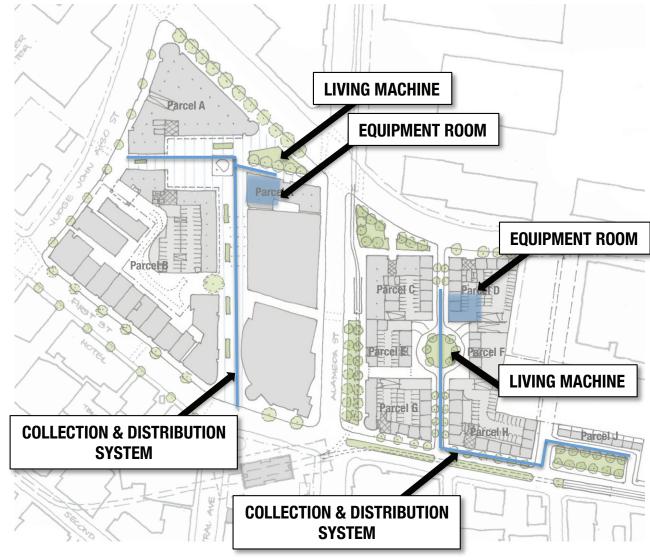
#### **DEVELOPMENT STRATEGY**

 System developed by private partner (in partnership with LTSC) based on longterm energy service agreement between energy provider and building customers



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#### DISTRICT NON-POTABLE WATER CONCEPT



#### SYSTEM OVERVIEW

- 35-40% potable water use reduction through the treatment and reuse of domestic wastewater for toilet flushing, district energy cooling water make-up and irrigation (street and park)
- Wastewater treatment provided by a living machine which uses natural treatment processes to clean water.
- System to serve all new buildings
- Existing buildings such as MOCA and the Japanese American Museum have potential to be connected to system.

#### SYSTEM COMPONENTS

- Two (2) living machine systems. One serving Block 7 and one serving Mangrove (living machine size likely 4,000-6,000 SF)
- Equipment rooms and storage tanks required to be located adjacent to living machines (integrated into basement of buildings)
- Gravity collection system to convey
   wastewater to living machine
- Pressure system to provide nonpotable water supply
- Each building has potable and nonpotable water connection

#### **DEVELOPMENT STRATEGY**

 System developed by private partner (in partnership with LTSC) based on longterm non-potable water service agreement between non-potable water provider and building customers

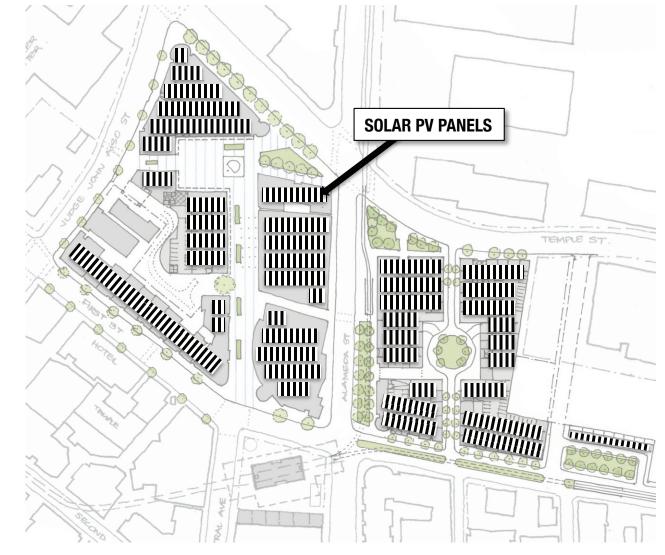




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#### RENEWABLE ENERGY CONCEPT (SOLAR PV)



#### **SYSTEM OVERVIEW**

• 3MW of solar PV potential

• Potential to meet 10% of electricity demand.

#### SYSTEM COMPONENTS

- Solar PV panels on all new building roofs
- Solar PV panels on large existing building roof (ie, MOCA and Japanese American Museum)
- Potential for electric vehicle (EV) charging stations

#### **DEVELOPMENT STRATEGY**

• System developed by private partner (in partnership with LTSC) based on energy service agreement between solar provider and building customers

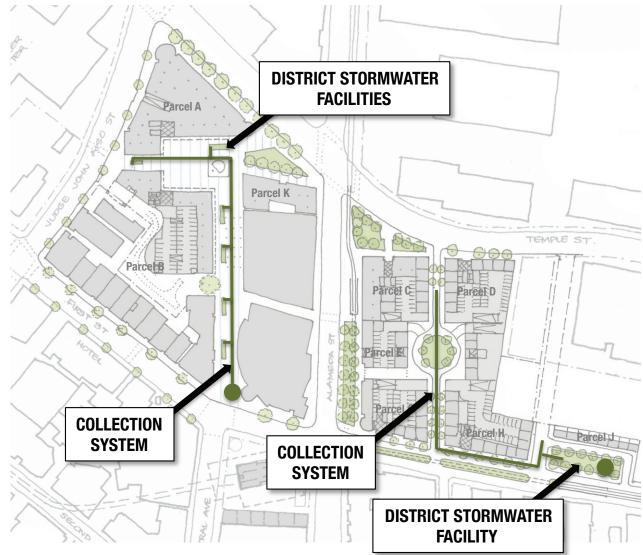


Community Vision





#### DISTRICT STORMWATER CONCEPT



#### SYSTEM OVERVIEW

- Potential to reduce stormwater
   management capital costs by 15-20%
- Stormwater from new development to be managed with district stormwater facilities (ie, shared stormwater facilities)
- Green infrastructure (ie, natural systems) preferred management approach
- System to serve all new buildings
- Existing buildings such as MOCA and the Japanese American Museum have potential to be connected to system.

#### SYSTEM COMPONENTS

- Gravity collection system
- District stormwater facilities such as stormwater planters and stormwater ponds
- Disposal via drywells (assuming suitable soil conditions)

#### **DEVELOPMENT STRATEGY**

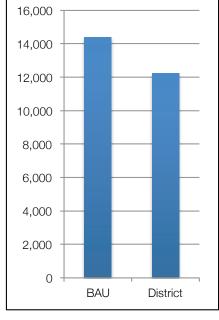
 System developed by private partner (in partnership with LTSC) based on longterm stormwater management agreement between stormwater management provider and building customers (ie, stormwater credit)



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## DISTRICT INFRASTRUCTURE VALUE PROPOSITION SUMMARY

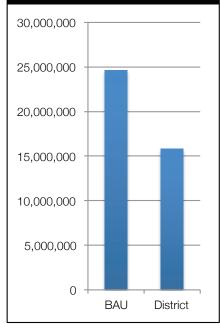




15-25% Savings



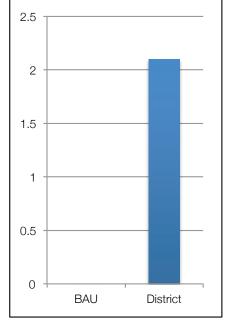
**DISTRICT WATER** potable water saved (gal/yr)



36% Savings

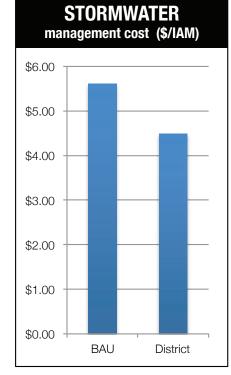


**RENEWABLE ENERGY** power generated (MW)



10% of **Electricity Use** 





20% Savings



**BAU=Business as Usual** 

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# ENVIRONMENTAL SUSTAINABILITY

LEED FOR NEIGHBORHOOD DEVELOPMENT



#### LEED FOR NEIGHBORHOOD DEVELOPMENT IN LITTLE TOKYO

LEED-ND can be used by the city as a requirement for future development

Little Tokyo's neighborhood plan can achieve a gold rating (60-79 points) and potentially even a platinum rating (80+ points) under LEED-ND

#### RECOMMENDATIONS

- Re-establish street grid
- Ensure mixed use through Retail
   Action Strategy
- Create Parking Management District
- Build civic/recreational/open spaces in neighborhood
- Incorporate Green Infrastructure /
  Integrated Stormwater

Leadership in Energy and Environmental Design (LEED) is a widely recognized and practiced set of rating tools created by the US Green Building Council. LEED programs help buildings and neighbrhoods achieve water, energy, and resource savings and create healthier environments.

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# CATALYSTS & NEXT STEPS A SUSTAINABLE LITTLE TOKYO

### 起爆剤と次ステップ サステナブル リトル東京とは

	2014	2015	2016	2017	2018	2019
RECODE LA & Comm Plan Up-						
dates Regional Connector Construction						
Promote Environ- mental Sustainability						
Explore Ecodistrict Strategies						
Demonstration Proj- ects						
Redevelop First Street North						
Redevelop Man- grove Site						
Develop Station Site						
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# CATALYSTS & NEXT STEPS A SUSTAINABLE LITTLE TOKYO

# Engage in ongoing City and County Initiatives

- RECODE LA Zoning Code update
- Downtown Community Plan updates
- Regional Connector Construction and Pedestrian Linkages

#### Promote Environmental Sustainability

- Engage business and property owners on resource efficiency opportunities
- Engage visitors and community members on reuse and recycling
- Engage local artists
- Explore appropriate landscape guidance consistent with environmental and cultural / community goals

#### **Explore Ecodistrict Partnerships**

- Enhance Community Council capacity
- Partner with City and/or County agencies

#### **Implement Demonstration Projects**

- Leverage Mayor's Great Streets
   initiative
- Explore a Stormwater Pilot project
- Explore opportunities for public art/ engagement with artists, landscaping, and gateway markers

#### Site Redevelopment

- Refine feasibility and site planning
- Explore Parking District opportunities
- Coordinate retail retention and attraction action plan



мітнūм



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Dear Nancy I Just rode the METRO to Little Tolayo and although I was heading to Far East Cafe to order hangen (like they used to make!) I couldn't vestst wondering down the new saulpture path from the station - inspired by the traditional parks in Kyoto, the art was as much a part of the park 25 the trees - Ginglas, pile + more, Children were usortaine on their own sculptures at the Mottainai workshop/ veryding center and many were wrige the new bragele paths. First street toud was pleasanty supersed to see Bulczdo, Anzen + Fugetsudo there (over)

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Steps

Next

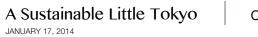


LITTLE TUYKO A PLACE TO VISIT (OR UN (N AS IPO) TO EXPERIENCE THE SIGHTS CULTURE, FOOD AURA OF JAPAN & JAPANESE AMERICANS, WALKING IN AREA THE SMELL OF THE FOOD, THE SOUND OF THE JAPANESE LANGUAGE AND THE COLORS AND ARCIFETITURE OF TITE BUSINOSSES MOTEMPLES SETS ITSELF APART FROM ANY UTITER PLACE IN LA.



Little Tokyo Community Council





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- Final Concept Design Notes
- Meeting Minutes
- Presentations
- Technical Analysis (Existing and Propsed Conditions)





## APPENDIX FINAL CONCEPT DESIGN NOTES

Community uses that are planned for within Little Tokyo, but are not shown on the three study parcels include:

Senior Center (proposed in the Far East storefront space)

Recreation Center (proposed at the Budokan)



